

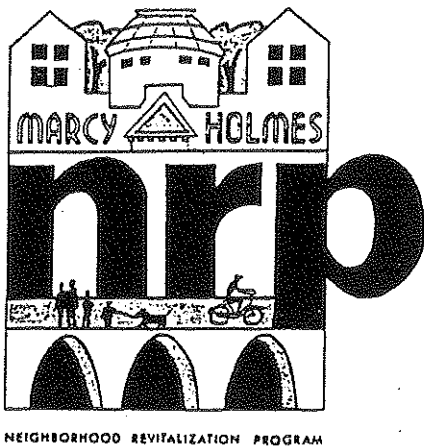
**MINNEAPOLIS NEIGHBORHOOD REVITALIZATION PROGRAM**

**MARCY HOLMES  
NEIGHBORHOOD  
ACTION PLAN**

**Date Adopted by the Policy Board: November 14, 1994**

**Date Adopted by the City Council: December 16, 1995**

**Document Number: 94-400M**



## The Marcy-Holmes Neighborhood Revitalization Program

# ACTION PLAN

October 18, 1994

### Action Plan Summary

The Marcy-Holmes neighborhood NRP action plan has four components which are general areas of concern: Housing, the Environment, Economic development, and Crime & Safety.

The Housing component addresses neighborhood stabilization through community mindedness, renovation of all types of housing, and financial incentives for owner occupied housing.

The Environment component details a very clear vision of pollution reduction, improving neighborhood amenities, and integrating all types of transportation.

The Economic Development component has focused on Dinkytown renovation, a long term strategy of encouraging job growth through home based businesses and redevelopment of the S.E. industrial area.

The Crime & Safety component funds a Cops on Bikes program, improves lighting levels, suggests the installation of "code blue" lights and funds graffiti removal programs.

Three "Early Access" proposals are already underway. A housing exterior fix-up matching grant program was begun in March, 1994 and promises to more than double the funds committed. Holmes Park improvement is scheduled for ground breaking in spring 1995. Dinkytown's special services district for snow removal began this year in January.

**TOTAL PLAN REQUEST** \$ 4,330,220

HOUSING	\$ 2,251,000
CRIME AND SAFETY	\$ 135,760
ENVIRONMENT	\$ 1,068,200
ECONOMIC DEVELOPMENT	\$ 516,000
CONTINGENCY	\$ 142,500
NEIGHBORHOOD STAFFING	\$ 216,760

### The M-H NRP Planning Process

On February 9, 1993 the Marcy-Holmes Neighborhood Association organized the election of a Steering Committee to direct the NRP process for the neighborhood. The 16 people elected represented renters, homeowners, rental owners and businesses. With the intent of making this process as inclusive as possible, this committee defined participants as "stakeholders" which include persons who live and work in the neighborhood, owners of commercial and residential property, owners and employees of businesses located in the neighborhood and representatives of religious institutions, schools and other institutions located within the neighborhood.

The Steering Committee hired a staff person and began gathering neighborhood data. Four issue groups were defined from community wide meetings and a mail back survey done in May 1993: Housing, Environment, Economic Development and Crime & Safety. Meeting as often as every 2 weeks, these subcommittees began the process of defining broad goals.

A second neighborhood survey was taken in the late summer of 1993 asking more detailed questions. A visioning workshop held in the fall brought the results of the survey to the working committees and also explained the goal-objective-strategy format to be used in the plan.

During Fall 1993 and Winter 1994, committees developed Early Access proposals and then scrambled to get these projects off the ground. The Early Access housing fix-up program began with a housing fair in March 1994 and was ready in time for the building season. Start-up costs for Dinkytown special services were approved. Holmes Park plans were developed with the park planner in the spring.

On May 21, 1994, 400 neighborhood volunteers worked with Mpls. Parks and MN DOT workers to plant 2 miles of the 35W freeway banks with MN DOT-supplied plant materials.

The committees met with city agencies and other groups to develop the details of the Action Plan during the winter. The first draft of the plan was published in the S.E. Paper in June, 1994, and a neighborhood meeting was held June 6 to prioritize the numerous strategies developed by committees.

These priorities were used by committees to develop budgets and focus for the plan. During September 1994, committees met with agency people to gain commitments to the various strategies.

# **HOUSING recommendation \$ 2,251,000**

**VISION:** Marcy-Holmes will have a broad range of housing options that are attractive and well maintained to serve diverse needs. Historic buildings will be preserved. A greater percentage of buildings will be owner occupied.

## **A. INCREASE COMMUNITY MINDEDNESS OF RESIDENTS**

### **1. Create a "One Call Does It All" service for answers about city services and regulations.**

All neighborhood questions that have to do with city services such as inspections, zoning, public works police, fire, licensing, etc., would be referred to one city representative by the Marcy-Holmes NRP Coordinator.

#### **Commitments:**

M-H NRP Coordinator, City Council, Minneapolis City Agencies

#### **Resources:**

M-H NRP Coordinator (see Staffing recommendations)

### **2. Increase the cooperative efforts of rental property owners and managers and homeowners.**

Organize a rental owners association, which will work cooperatively with the Marcy Holmes Neighborhood Association.

Functions of the coalition shall include, but not be limited to:

- a ) Work cooperatively with the Marcy-Holmes Neighborhood Association on joint goals and projects.
- b ) Work collectively with the University of Minnesota Housing Department on housing needs, joint goals and projects.

- c ) Promote a sense of community among the coalition's tenants in the hope of creating a more stable, safer, and more responsible rental market.
- d ) Disseminate information concerning available City programs, changes in codes and laws, updates on tenants and property owner's rights, crime prevention issues, and address Neighborhood Association concerns and issues.
- e ) Work collectively with the City on such issues as sanitation, recycling, and other city services.
- f ) Conduct peer review of members and non-members properties to promote safe, attractive, stable, and neighborhood-sensitive rental properties.
- g ) Create an annual catalog of rental properties which meet city code criteria as well as such information as police calls and security.

#### **Commitments:**

M-H NRP Implementation Committee, MHNA, rental property owner and manager representatives, and the neighborhood M-H NRP Coordinator would promote and create the coalition. Bylaws of Marcy-Holmes Neighborhood Association would have to be amended to include a coalition representative. A member of the MHNA Board of Directors would have to be selected to attend coalition meetings or events.

#### **Resources:**

M-H NRP Coordinator (see Staffing recommendations)

### **3. Educate and inform owners and residents of rights & responsibilities.**

Distribute materials to tenants regarding rights and responsibilities. Provide information sheets to residents regarding housing laws, zoning laws, nuisance laws, and rental licensing laws.

**Commitments:**

M-H NRP Coordinator, Rental Owners' Association, University of Minnesota, Minnesota Daily, Southeast Newspaper

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

**4. Establish a cooperative effort with the University of Minnesota to increase the community-mindedness of the University faculty, staff, administration and students.**

Work with the University of Minnesota Coordinator of Community and Collegiate Relations on the following items:

- a) Promote the idea of a University plan/policy concerning its social and economic impacts on Marcy-Holmes and other surrounding neighborhoods.
- b) Promote the idea that Marcy-Holmes and other surrounding neighborhoods provide services for the University.
- c) The rental property owners and managers coalition could work with the University Housing Office on student projections, student makeup, and needs. Improve the Housing Offices distribution of rental property information, rights and responsibilities, and promotion of the Neighborhood.
- d) The Dinkytown Business Association could work with the University administration on defining services that are needed to support staff, faculty, administration and students.
- e) The University administration and faculty, during the recruitment process, could promote Marcy-Holmes as a convenient, historic, and

safe "University" neighborhood, with both rental and homeowner opportunities.

- f) Work with the University to provide the Neighborhood with more information about academic and cultural events on campus, in the attempt to create more of a "University" community. Distribution of information could be at neighborhood kiosks (Environmental Committee), through the Southeast newspaper, or additional Daily drop locations throughout the neighborhood.
- g) Utilize the expertise at the University to cooperatively study Neighborhood issues. Utilize interns and students to execute specific studies.

**Commitments:**

MHNA, M-H NRP Coordinator, U of M Coordinator of Collegiate and Community Relations, U of M Housing Office

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

**B. PROMOTE THE NEIGHBORHOOD AS A DESIRABLE PLACE TO LIVE TO THE BROADER COMMUNITY**

**1. Produce and distribute a brochure promoting the neighborhood as part of an overall marketing plan.**

A well-designed and updated brochure will describe our neighborhood as a desirable, convenient, attractive, historically significant place to live, work, and attend school. It will describe special opportunities, available resources, information to create interest in, the neighborhood. The brochures could be used to help build relationships with real estate agents, the City of Minneapolis, and the Univ. of Minnesota.

**Commitments:**

Donations of design work from MCAD, M-H NRP Coordinator

**Resources:**

NRP funds: \$1,000.

2. **Encourage University of Minnesota employees to live in the neighborhood by including articles in University of Minnesota internal publications.**

**Commitments:**

MHNA, University of Minnesota, *Minnesota Daily*

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

3. **Encourage City of Minneapolis employees to live in the neighborhood by including articles in City employee newsletter.**

**Commitments:**

MHNA, City of Mpls. Public Affairs Office

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

4. **Seek enforcement of noise and fire, and occupancy codes.**

Commission (or seek volunteers for) the writing of short articles on the relevant provisions of the Minneapolis Housing Code. The articles could be written by private individuals or by employees of the Minneapolis Department of Inspections. Completed articles would be submitted for publication in the Southeast newspaper, and would be compiled in loose leaf form. The articles could be distributed to interested individuals in pamphlet form.

**Commitments:**

M-HNRP Coordinator, volunteers, city inspections staff

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

5. **Provide safe, clean, well kept housing in a stable and well-maintained neighborhood.**

Seek human and financial resources necessary to replace dilapidated neighborhood housing, such as the 15th Avenue corridor, with attractive, safe, well maintained housing for University students and employees. Create a public/private partnership including Marcy-Holmes, MCDA, NRP, U of M, Dinkytown Business Association, private developer.

**Commitments:**

MCDA, other public funds, private developers

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

## **C. IMPROVE THE PHYSICAL APPEARANCE OF THE NEIGHBORHOOD**

1. **Seek out sources of funding for improving rental housing stock.**

A. Identify the most distressed and/or troublesome properties. The determination could be achieved by a physical survey, information from the city departments of inspections, licenses, and planning, and review of police reports related to area properties.

**Commitments:**

M-H NRP Coordinator, neighborhood volunteers, departments of Regulatory Services, CCP/SAFE

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

B. Provide low-interest rental rehabilitation loans, with the repayment stream directed to a community-

based development corporation for additional rental rehabilitation initiatives in the Marcy-Holmes neighborhood. Such funds can then be used by the development corporation either for new loans or for other rental housing development purposes.

**Possible alternative approaches:** Depending upon discussions with the resources identified below, two additional alternatives may be considered instead of or in addition to low-interest rental rehabilitation loans:

- a ) Provide direct subsidies to 4-5 high-visibility housing projects.
- b ) Establish a fund to purchase and renovate distressed property.

**Commitments:**

MFHA Rental Rehab Loans, MCDA, local lending institutions

**Resources:**

M-H NRP Coordinator (see Staffing recommendations); NRP funds \$640,000

## **2. Extend the M-HNRP Exterior Home Improvement Program to the West side of the Marcy-Holmes Neighborhood.**

We may want to consider giving special preference to certain properties and/or target areas. The early and heartening success of the program on the East Side of the neighborhood speaks for the extension of that program to the rest of the neighborhood. The program will follow an upgraded version of the existing M-HNRP Exterior Home Improvement Program Guidelines.

**Commitments:**

M-H NRP Coordinator (see Staffing recommendations)

**Resources:**

M-H NRP Coordinator (see Staffing recommendations) NRP funds: \$500,000. (\$250,000 in 1994 as

Early Access, and \$250,000 in 1995 for building season.)

## **3. Assist older homeowners in maintaining housing stock.**

Organize a buyer's group for routine services. Home owners and independent landlords may save time and money by purchasing routine services, such as snow removal, lawn care, and cleaning, through group arrangements. The MH NRP Coordinator could seek special discounts from private service providers, and make the list available to area property owners. Inform Lutheran Social Services Share-A-Home that the Marcy-Holmes neighborhood is interested in more information about the Share-A-Home program.

**Commitments:**

M-H NRP Coordinator, Block Nurse Program, private service providers

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

## **D. SUPPORT ETHNIC AND LIFESTYLE DIVERSITY IN THE NEIGHBORHOOD**

### **1. Seek affordable housing, affordable day care and quality schools in the neighborhood.**

A. MHNA informs MCDA of its interest in offering Habitat for Humanity vacant and tax forfeit buildings for rehabilitation. Work with city departments of inspections, MCDA, and the Assessor's office to identify boarded buildings and tax default properties that may be available through forced sale or abandonment.

MHNA or the NRP office informs Art Space Project Inc. of any historical or architecturally interesting buildings which may be available for sale using the above-mentioned city and county contacts.

**Commitments:**

M-H NRP Coordinator, Habitat For Humanity, Art Space Project, Inc., Department of Inspections, Rental Licensing, MCDA and the City and County Assessor's office.

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

B. Encourage the University of Minnesota to develop housing for students who are single parents. MHNA will meet with U of M community liaison regarding the development of single parent student housing, and suggest using the College of St. Catherine's St. Mary's campus single parent housing project as a model. Lakewood Community College has also done work in this area. The project may include on-site daycare, latchkey service, cooperative baby-sitting program, etc. Consider possible conversion/renovation of 2 1/2 story walk-up apartment buildings.

**Commitments:**

M-H NRP Coordinator, U of M Housing Office

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

C. Assist older residents to remain in the neighborhood by providing financial assistance to support the Southeast Seniors Block Nurse Program.

**Commitments:**

M-H NRP Coordinator, Southeast Seniors Block Nurse Program, and joint program with other S.E. neighborhoods

**Resources:**

M-H NRP Coordinator (see Staffing recommendations); NRP funds: \$10,000 for Southeast Seniors Block Nurse Program.

## **E. PRESERVE THE HISTORIC CHARACTER OF THE NEIGHBORHOOD**

### **1. Seek out sources of funding.**

Encourage use of MCDA funds currently available for loans/grants through it's "Historic Rehabilitation Financing Program." In addition, \$400,000 of NRP funds, for at least ten single family dwellings, will be specifically earmarked for eligible properties within Marcy-Holmes, in accordance with the Historic Rehabilitation Financing Program or other similar strategies developed in conjunction with MCDA.

**Commitments:**

MCDA

**Resources:**

M-H NRP Coordinator (see Staffing recommendations); MCDA (based on available funds); NRP funds: \$400,000.

### **2. Emphasize Historic Designation of Marcy-Holmes Neighborhood - Fifth Street and specific properties.**

All properties designated for heritage preservation shall be shown on the official zoning map.



There are many properties in Marcy-Holmes which have been designated by the Minneapolis City Council as historic. The neighborhood includes the Fifth Street Southeast Historic District and the St. Anthony Falls District. Designation by the City Council as

historic requires property owners to obtain permission of the Minneapolis Heritage Preservation Commission before altering the exterior of the building.

Even though this preservation ordinance is in place, many historic properties are bought and sold without a buyer discovering the historic designation. As a result, many historic properties are altered (or demolished) without any review by the Heritage Preservation Commission. The purpose of this strategy is to provide additional notice to purchasers of property of the restrictions on alterations to historic properties, by making such information available with the zoning code.

Recommend to the Minneapolis City Council that all "properties designated for heritage preservation in Minneapolis" be shown on the official zoning map of the City, and available with the Minneapolis City Code.

**Commitments:**

Heritage Preservation Commission, City Planning Department

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

## **F. INCREASE THE STABILITY OF THE NEIGHBORHOOD**

1. Increase long term tenancy.
2. Increase owner occupancy.
3. Protect property values from decline.

The three objectives listed above are addressed under other goals and strategies within this section. Therefore, we did not believe it was necessary to elaborate upon them.

**Commitments:**

M-H NRP Coordinator, U of M, *Minnesota Daily*, Southeast Newspaper, Minneapolis Public Affairs Department, Minnesota Association of Realtors, Rental Owners and Managers Association

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

## **G. INCREASE HOME OWNERSHIP**

"Home ownership is extremely important to the maintenance and revitalization of neighborhoods. The City's present policy is to maintain the existing proportion of owner-occupied housing. The goal should be to have no neighborhood with less than 20% owner-occupied units." *from The Twenty-year Revitalization Plan 1990-2010, May 1989, page 31.*

1. Provide incentives to increase the number and tenure of owner-occupants in single family and duplex homes.

Develop a program to provide financing in the **voluntary conversion** of rental properties to owner-occupied single family homes, duplexes or triplexes.

As the population of the University of Minnesota student body decreases, and therefore the number of persons in the typical age range for tenants also decreases, property owners face an increasingly difficult task in renting out such properties. In turn, tenants suffer when landlords cannot maintain or improve properties at a profit. The properties themselves suffer. Typically, they were designed as single family structures, and may not be able to withstand

long periods of more intensive rental use. In addition, the historic value of such properties could be lost through such use. Finally, neighboring residents must contend with the difficulties of inadequate parking and intensive use of the property.

Marcy-Holmes would model a program similar to the MCDA RIF program. The M-H NRP Implementation committee will establish its own grant amount and eligibility guidelines that are appropriate to the neighborhood.

All acquisitions must be voluntary: willing seller, willing buyer.

**Commitments:**

MCDA

**Resources:**

M-H NRP Coordinator (see Staffing recommendations); NRP funds: \$700,000

2. **Where opportunities occur to redevelop a tract of seriously dilapidated or vacant housing, replace it with new, higher-value owner-occupied housing.**

**Commitments:**

M-H NRP Coordinator, MCDA, MHFA, local lending institutions, private developers

**Resources:**

To be determined

3. **Provide tax rebates or other incentives for owner-occupants of rental property.**

Promote special licensing for owner occupied rooming houses. Owner must actually live in building and not simply qualify for homestead status because of a relative living there.

**Commitments:**

MHNA, M-H NRP Coordinator, MCDA

**Resources:**

M-H NRP Coordinator (see Staffing recommendations)

# **CRIME AND SAFETY recommendation \$135,760**

**VISION:** Marcy-Holmes will be a safer neighborhood for all those who live, work, and visit our community.

## **A. MAKE A SAFER NEIGHBORHOOD**

### **1. Reduce crime.**

Increase number of Block Clubs by supporting SAFE through a combination of the following three approaches:

- Providing incentives for block clubs to get established.
- Hiring a block club organizer to focus on those blocks that have the potential for sustainable block clubs.
- Making seed money available as matching funds for new programs.

**Commitments:**

CCP/SAFE, M-H NRP Coordinator

**Resources:**

CCP/SAFE; NRP funds: \$10,000.

### **2. Support "Cops on Bikes;" increase nuisance patrols and foot patrols.**

Maintain: 1) the 1993 level of "Cops on Bikes;" and, 2) a foot patrol within the business districts -- using NRP funds to supplement existing City funds. Time frame: 7 months per year (May to October), for 5 years.

**Commitments:**

Mpls. Police Department

**Resources:**

NRP funds: \$22,960 (decreasing over a five year period at the following levels: \$6,560, \$6,560,

\$4,920, \$3,280, and \$1,640); Mpls. Police would keep the resources level constant over the five years by funding the remaining portion in years 3-5.

### **3. Improve lighting levels.**

A. Trim boulevard trees. Trim park trees that cover lights or screen areas too much for safety.

**Commitments:**

Park Board-Forestry Division

**Resources:**

Park Board-Forestry Division

B. Trim trees on private property. Forestry Division can give advice. NRP funds would be used to split the difference (50/50) of the cost of tree trimming with property owner -- encouraging private investment for a public good.

**Commitments:**

Park Board-Forestry Division

**Resources:**

NRP funds: \$25,000

C. Provide motion detector lights or interior block lighting for problem areas other than those caused by tree trimming problems. Lights and storage over a 5 year period. Possible installation costs for inner block lights on blocks with no alleys.

**Commitments:**

Coordinate with block clubs, Housing Fair

**Resources:**

NRP funds: \$12,000.

D. Provide necessary pedestrian lighting.

D. Provide necessary pedestrian lighting.

**Commitments:**

Public works

**Resources:**

Public Works

**4. Install code blue lights.**

Work with Minneapolis Police Department and SAFE on strategically placing Code Blue Lights in areas with the most personal crimes. Install 4 lights in 1995-96; and, if successful, install an additional 4 lights in 1996-97.

**Commitments:**

MPD, CCP/SAFE, US West

**Resources:**

Installation: 8 lights at \$4,000/light; Operation/Maintenance: \$5,760/year for 5 years. Seek US West grants thereafter. NRP funds: \$60,800.

**B. REDUCE AMOUNT OF GRAFFITI**

**1. Provide graffiti remover at no cost**

Encourage distribution of graffiti removal agents through the Fire Department.

**Commitments:**

M-H NRP coordinator (see Staffing recommendations); Minneapolis Fire Department

**Resources:**

Public Works

**2. Provide Pamphlets on Graffiti Removal, Distribution Sites, and Effectively Distribute Pamphlets**

Distribute yearly to property owners via: Postal Service, Block Captains, Fire Dept., Police Dept., Community Organizations, and Business Organizations

**Commitment:**

City will provide pamphlets.

**Resources:**

M-HNRP Coordinator; NRP funds: \$5,000 (\$1,000.00 per year for 5 years for distribution costs)

**C. YOUTH EMPLOYMENT**

**1. Provide worthwhile activities for youth during summer vacations from school.**

Work with SAFE and other neighborhoods on Youth Employment programs already established. Seek grants and other available funds to establish a youth employment program. Publicize the program with area businesses.

**Commitment:**

M-H NRP coordinator, other neighborhood groups

**Resources:**

M-H NRP coordinator (see Staffing recommendations)

## **ENVIRONMENT** recommendation \$ 1,068,200

**VISION:** The environment in the Marcy-Holmes neighborhood will be significantly improved and will become a model for other neighborhoods to follow

### **A. IDENTIFY AND REDUCE POLLUTION IN MARCY-HOLMES**

#### **1. Diminish air and noise pollution**

Contract w/ MN DOT, Mpls Parks-Forestry for intensive freeway planting along 35W from River to East Hennepin Ave. (This project was completed in May, 1994)

##### **Commitments:**

Community Roadside Landscaping Partnership & America's Treeways, Marcy-Holmes Neighborhood Assn, SE Como Improvement Assn, Inter-Fraternity & Panhellenic Councils, University environment groups, Marcy-Holmes Garden Club, MN DOT and Mpls Parks-Forestry Division

##### **Resources:**

Community Roadside Landscaping Partnership & America's Treeways \$10,000 (received 5/94)

#### **2. Diminish noise in neighborhood via tree planting.**

Educate homeowners about landscaping. Assist Park Forester in surveying the neighborhood for tree replacement. Assist in watering, maintenance efforts. Boulevard and park trees planted by Mpls. Parks.

##### **Commitments:**

Park Board, MN State Horticultural Society, MN. Green, Foster Wheeler

##### **Resources:**

Minneapolis Park Board: ongoing maintenance of trees; NRP funds: \$35,000 (for initial tree planting,

plus any necessary replacement of these plantings during the initial 5 years).

#### **3. Review Traffic/ Promote Bike Travel**

Make sure it is a priority with City staff to plan safe, fast and efficient bike routes in the neighborhood that will link with surrounding neighborhoods. Include neighborhood connections in 5 year plan. Assure neighborhood input at University Transportation Planning and other City meetings.

##### **Commitments:**

Department of Public Works, University Master Plan Experts

##### **Resources:**

M-H NRP Coordinator (see Staffing recommendations section)

#### **4. Explore means to reduce use of coal at the U of M Main St. Heating Plant Facility**

Work with University regents and other public agencies such as the Environmental Quality Board to examine percentage of coal use against other clean-burning alternatives.

Bring the contractor, Foster Wheeler more closely into discussion with the neighborhoods, the Park and Rec. Board and the St. Anthony Falls Heritage Board.

##### **Commitments:**

Marcy-Holmes Neighborhood Association will review environmental impact statement; University of Minnesota

**Resources:**

M-H NRP Coordinator (see Staffing Recommendations section)

**5. Develop a neighborhood environmental profile. Update periodically and notify public of results.**

Utilize student interns for years 1, 3, 5, 7, 9. Make publicly available at library and neighborhood assn. office. Use North River neighborhoods' profile as a model. Consider "Greening Audit." ie. open space inventory.

**Commitments:**

First year profile completed 7/94 by CURA student intern. Copies now available. Apply for matching funds from Citizens for Better Environment(CBE) & MN Office of Environmental Assistance to make recommendations and inform public

**Resources:**

NRP funds: \$1,000 for copy and promotional costs for 5 years @ \$200 per year..

**6. Utilize Good Neighbor approach to reduce production & use of toxic materials in Marcy-Holmes and immediate area.**

Using information from Neighborhood Environmental Profile, approach polluters in a friendly manner and point out ways they can save money, improve the environment and be better neighbors. Use CBE's Good Neighbor approach as model.

**Commitments:**

Work with CBE; seek help from MN Technical Assistance Program and MN Office of Environmental Assistance to match NRP funds.

**Resources:**

NRP funds: \$4,500 for promotional materials at

\$1500 for 3 years (Note: this total covers promotional cost strategies 6, 7, 8, and 9).

**7. Reduce solid waste volume generated in Marcy-Holmes neighborhood .**

Work with city sanitation and area businesses to establish solid waste reduction award program with advice from MN TAP.

**Commitments:**

Work w/ Mpls. Environmental Commission, MN Office of Environmental Assistance and City Sanitation to facilitate collection of public area recycling. Work w/ Dinkytown Business Assn, Mpls Parks, MN office of Environmental Asst. & Heritage Presv. Com.. to design receptacles that fit into the neighborhood.

**Resources:**

NRP (see #6.)

**8. Reduce neighborhood households' exposure to lead, radon, asbestos and other indoor and outdoor air/water quality threats.**

Distribute and/or provide at reduced-rates for radon testing kits; provide funds to off set the costs of interior/exterior lead testing in residences; and, where economically feasible and environmentally safe, provide low interest loans for abatement of hazardous substances. (Note: According to NRP law, NRP funds can be used for such loans "if the responsible party is unavailable or unable to pay the costs of removal)

**Commitments:** Hennepin County Extension Service, MN Green, Mpls. Environmental Commission, MCDA

**Resources:** Promotional materials costs already listed under #6; NRP funds: \$10,000 for radon and lead testing initiatives; \$140,000 for low interest loans to abate hazardous substances (20 to 40 structures at \$3,500 to \$7,500 each)

**9. Reduce negative impact of storm sewer runoff, specifically ground & surface water.**

Work with Metropolitan Council & Mpls. Public Works on programs. Join MCNC (Mississippi Corridor Neighborhood Coalition). Publicize program to neighborhood.

**Commitments:**

Metropolitan Council, Public Works

**Resources:**

Promotional costs already listed under #6.

**B. ENHANCE THE NEIGHBORHOOD'S AMBIANCE & SENSE OF COMMUNITY**

**1. Develop a community garden/ green space model.**

Review w/ M-H Garden Club, MHNA to identify sites & needs. Work with Sustainable Resources Center and MN Green/ Horticultural Society for analysis & technical assistance.

**Commitments:**

Neighborhood volunteers, residents, schools, churches and Hennepin County Extension Services, MN Green for donations of plant material. Sustainable Resource Center pays property taxes, recruits gardeners, pays for promotions, etc.

**Resources:**

NRP funds: \$56,500 (\$36,000 for purchase of vacant land ; \$500 over 5 years for water estimated; and, \$20,000 for improvements including benches, fence, sandbox)

**2. Produce & Install signs, murals & kiosks.**

Incorporate maps, neighborhood info, and historical info. Hold competition for designs. Incorporate lighting & emergency phone in design of kiosks.

**Commitments:**

Neighborhood volunteers; Minneapolis College of Art & Design for student design work; Heritage Preservation Com. and Public Works for design approvals; Public Works for locations & installation; Mpls. Parks. Neighborhood Youth Employment Program to combat graffiti.

**Resources:**

NRP funds: \$31,500 (\$7,500 for 15- 20 signs to identify neighborhood; \$12,000 for 2 kiosks to hold notices, map of historic district, emergency phone, lighting at \$6,000 each; \$2,000 for a design competition; and \$10,000 for an additional 20 maps of bicycle routes on signs). Funds for murals will be solicited from existing art funding sources.

**3. Develop the historical identity and promote the historical value of the neighborhood.**

Conduct an annual walking tour of historic sites. Create a self-guided tour via signs, kiosks, brochure. Work with neighborhood institutions on walking tours. Involve churches, schools, neighborhood associations, business assn, to design event - could serve as annual fund raising event for the area. (Each year could fund a different organization MHNA, DBA, Block Nurse, etc.)

**Commitment:**

Expertise provided by St. Anthony Falls Heritage Board, Hennepin & State Historical Societies. Work with graphic design students on brochure wherever possible.

**Resources:**

NRP Funds: \$1,500 for promotional costs to publicize walking tour

**4. Refocus Dinkytown area as a commercial anchor and promote Dinkytown and other commercial areas as community assets.**

Analyze needs w/ DBA & Streetscape committee.  
Consider bike racks, open green spaces/ landscaping, waste receptacles for recycling.

**Commitment:**

DBA, MCDA. and Public Works Transportation Division

**Resources:**

Public Works Transportation Division  
for matching funds for bike racks.

**5. Encourage development of creative storefronts and preservation of non-residential local landmarks.**

Establish a low-interest forgivable loan program to restore any historic storefronts and/or landmarks.  
Could assist in projects such as the restoration of the Varsity Theater Marquee and other sites throughout the neighborhood.

**Commitments:**

MCDA. to assist with seeking matching funds and to provide implementation and planning support; Heritage Preservation Commission

**Resources:**

NRP funds: \$100,000

**C. IMPROVE THE NEIGHBORHOOD'S RECREATIONAL, EDUCATIONAL AND COMMUNITY OPPORTUNITIES.**

**1. Make the open spaces of Holmes, Marcy, and other neighborhood parks fully serviceable for**

**general recreational needs of neighborhood & schools.**

Review current plans with Park Board planner. Meet with stake holders to design and approve improvements.

Holmes Park improvements (est. at \$300,000), an approved Early Access project, will be underway in summer 1995. Marcy Park improvements (est. at \$80,000), to update playground equipment & landscaping, are proposed for summer 1997. Elwell Park improvements (est. at \$80,000), to upgrade the tot lot playground and landscaping, are proposed for 1998.

**Commitments:**

Mpls. Park Board, Mpls. School Board; MHNA to convince local corporations to commit to some funding of gazebo; possible pro bono design work neighborhood architects.

**Resources:**

School Board: \$25,000 for Holmes Park (School Board NRP funds); Marcy School Council: \$2,000 for Holmes Park; NRP Funds: \$410,000 (\$250,000 Holmes Park Early Access, \$80,000 Marcy Park, \$80,000 Ewell Park); balance to be raised.

**2. Increase neighborhood linkage w/ east bank of Mississippi river front.**

Develop bikeway from Stone Arch Bridge to Dinkytown -- identifying neighborhood bike routes with signs, kiosks, maps. Work with Park planner and Saint Anthony Falls Heritage Board (SAFHB) to design "6th Ave Greenway" - a gateway to the

neighborhood from the Stone Arch Bridge. Contribute to SAFHB upgrade of park at east end of Stone Arch Bridge, to bicycle route improvements, and to kiosks -- after plans have been formulated.

**Commitments:**

Saint Anthony Falls Heritage Board; Public Works department; Minneapolis Park Board; and MHNA



(to monitor implementation of Mississippi National River Recreation Area -- MNRRA -- for new funds and institutional support; and to work with City bike planner, river environmental/development groups and the biking community)

**Resources:**

Public Works: biking upgrades; SAFHB: improvements to Lucy Wilder Memorial Park; NRP funds: \$155,000 (\$45,000 for estimated costs of striping, signage and upgrade to supplement Public Works biking upgrades; \$10,000 to supplement kiosk installation; and, \$100,000 for estimated costs of supplementing park improvements, and to create 6th Ave. Greenway)

**3. Create a community center and indoor playground.**

Use existing facilities at Marcy School by providing more community access & staffing. Work with Marcy School, the Park Board, the School Board and Community Ed. to keep school open longer hours. Find other resources for community access; use parent volunteers to help supervise children; and ensure that adequate maintenance and supervisory staff are available for kids using gym, etc.

**Commitments:**

School Board, Park Board, Community Ed.

**Resources:**

NRP funds: \$48,200 (\$48,000 for costs estimated to fund 2 people at \$30.00/hour for a total of 800 hours over two years; and \$200 to publicize availability of facility through flyers and ads in *Southeast*) If program is a success, seek other funding sources.

**4. Work with the library to increase neighborhood accessibility and ensure growth of resources.**

Recognizing that the S.E. library cannot be adapted to accommodate the physically challenged community, we encourage the Library Board and all other agencies concerned to give full consideration to construction of a new S.E. library that can better accommodate the needs of our diverse community. In the interim we request that the Library schedule a bookmobile at the highrises where many of our physically challenged and elderly residents live. Establish local history archives at SE Library.

Student interns, Marcy School students, volunteers could transcribe history from printed and oral sources, S.E. Paper & MHNA. Developing archives could be done by volunteers with assistance from the Library Special Collections Dept.

**Commitments:**

Library Board, MHNA, other SE neighborhood groups, volunteers

**Resources:**

Seek grants for professional archivist.

**D. INTEGRATE TRANSPORTATION NEEDS WITHIN THE FABRIC OF THE NEIGHBORHOOD.**

**1. Design safe, fast and pleasant transportation network for pedestrians and cyclists.**

Improve and develop bike routes. Consider traffic calming devices, such as speed bumps and traffic diverters.

**Commitment:**

City Bike Planner, Mpls. Public Works will develop and implement plan for bikeways. City Traffic Engineers and community to work out traffic calming devices.

**Resources:** NRP funds: \$75,000 (estimated costs for neighborhood contribution to traffic diverter and/or speed bumps)

**2. Address parking needs of the neighborhood.**

Investigate parking stickers and incentives for employees to use bus. Consult w/ city about more efficient use of existing spaces. Work w/ DBA to encourage use of shuttle buses from distant parking lots and encourage installation of sheltered bike racks in Dinkytown plans.

**Commitments:**

City of Mpls, Public Works, DBA, to carry out plan developed for parking. City Staff to work on parking solution and bike planning

**Resources:**

Consider applying for matching funds for bike lockers from Public Works Transportation Division.

## **ECONOMIC DEVELOPMENT** recommendation **\$516,000**

**VISION:** Marcy-Holmes will maintain attractive, vital retail areas that provide for everyday needs, and small and large businesses that provide well paying jobs.

### **A. PROMOTE EMPLOYMENT OPPORTUNITIES IN THE MARCY-HOLMES NEIGHBORHOOD AND SURROUNDING AREAS SO THAT THOSE WHO CHOOSE TO WORK LOCALLY WILL BE ABLE TO DO SO.**

#### **1. Support home-based businesses in the Neighborhood.**

Initiate the formation of a Home-Based Business Association in Marcy-Holmes, with potential future participation by Como and Prospect Park. This organizational effort will include the following products:

- A directory of home-based businesses in the Neighborhood to be distributed to those businesses' potential customers.
- A package of information that would outline sources of assistance to existing or potential home-based businesses.

Hire an individual or consulting agency to organize the local association, including associated costs such as publicity, rental of meeting rooms, etc., over a six-month period.

#### **Commitments:**

M-H NRP Coordinator (see Staffing recommendations)

#### **Resources:**

NRP funds: \$5,000

#### **2. Promote the redevelopment of old industrial areas in Southeast Minneapolis.**

Participate in the effort now under way, in conjunction with the other Southeast neighborhoods and the Southeast Business Association, to generate an economic development plan for the Southeast Industrial Area.

Contribute to expenses for an economic development consultant, selected by the Southeast Industrial Area Study Steering Committee, to study the area and draft a redevelopment plan. Work with Prospect Park, Como, City Departments, the University and Southeast Business Association.

#### **Commitments:**

MCDA, City Planning Dept, Public Works, MHNA, M-H NRP Coordinator (see Staffing recommendations)

#### **Resources:**

NRP funds: \$5,000.

### **B. ENSURE THE AVAILABILITY OF DAILY NEEDS WITHIN THE NEIGHBORHOOD BY HELPING LOCAL BUSINESSES REMAIN VIABLE.**

#### **1. Help maintain Dinkytown as a viable commercial center.**

Help with one time start up costs of Special Services District.

#### **Commitments:**

Public Works, Dinkytown Business Association

#### **Resources:**

NRP funds: \$6,000 (Early Access)

## **2. Improve the appearance and streetscaping of Dinkytown.**

Participate in the renovation of the Dinkytown commercial district following bridge and road reconstruction. Specific improvements to be funded are:

- a ) Pedestrian lighting;
- b ) Bicycle racks;
- c ) Trees and tree grates.

### **Commitments:**

Dinkytown Business Association, Public Works, the Marcy-Holmes Neighborhood Association and M-H NRP Implementation Committee. State and local governments will be responsible for basic infrastructure reconstruction.

### **Resources:**

NRP funds: \$500,000 (to cover the costs of the above items) Note: Other streetscape improvements will be funded by a special assessment on Dinkytown property owners.

## **CONTINGENCY FUND** recommendation **\$ 142,500**

Provide a fund that will be available for joint projects with surrounding neighborhoods to further our NRP plan goals. This fund should also help pay for programs that have a shortfall due to changing times or unforeseeable expenses. Decisions about the use of these funds will be subject to further NRP legal review to determine the eligibility of proposed uses.

Based on the breakdown of goals and objectives in our plan we anticipate that the contingency funds will be apportioned in the following ways:

Housing: \$80,000

Crime and Safety: \$ 7500.

Environment: \$35,000.

Economic Development: \$20,000.

**Resources:** NRP funds: \$142,500

## NEIGHBORHOOD STAFFING recommendation \$ 216,760

**VISION:** Marcy-Holmes will have neighborhood-directed staff to carry out the strategies and objectives of the plan. Marcy Holmes will maintain a local office for the convenience of neighborhood residents.

1. **Create a staff position, here-in called the M-HNRP Coordinator, to work with all aspects of the plan, with the majority of their time devoted to the housing program area. Duties will include but will not be limited to:**

Staff would report to the NRP implementation committee but be an employee of the MHNA.

- A) Act as a liaison between city housing programs and neighbors. Work to implement major housing programs of NRP plan.
- B) Educate residents of housing rights and responsibilities. Provide information sheets to residents regarding housing laws, zoning laws, nuisance laws, and rental licensing laws.
- C) Assist in the formation of a rental property owners and managers association to work cooperatively with the Marcy-Holmes Neighborhood Association.
- D) Promote the Neighborhood. Coordinate neighborhood signs, kiosks, brochures.
- E) Promote awareness of the area's historic heritage by publicizing programs, seeing that historic designations are not ignored, seeking funding, student interns, and volunteers to work on historic tours, library history collection, etc.
- F) Work with the University of Minnesota on the following items:
  - . University plan/policy concerning its social and economic impacts on Marcy-Holmes
  - . Awareness of services neighborhoods provide for the University.
  - . Student projections, student makeup, and needs.

- . Encourage housing for single parent students.
- . Promote Marcy-Holmes as a convenient, historic, and safe "University" neighborhood, with both rental and homeowner opportunities.
- . Work with the University to provide the neighborhood with more information about academic and cultural events on campus.

- G) Develop Environmental strategies including seeking student interns and additional funding for:
  - . Coordinating bicycle routes.
  - . Updating environmental profile, every other year.
  - . Recruiting volunteers for "Good Neighbor" approach to businesses.
  - . Promoting reduction of solid waste.
  - . Publicizing environmental programs.
  - . Increased community use of park and school buildings.
  - . Tree planting and community gardens.
  - . Parking and other transportation needs.
- H) Oversee the Economic Development strategies including forming the Home Business group and tracking Dinkytown plans. Maintain communication with area businesses.
- I) Work on Crime and Safety strategies including cops on bikes and contracting for public lighting program. Work with Community Crime Prevention.

**Commitments:**  
MHNA

**Resources:**

NRP funds: \$216,760 (for staff salary, benefits, rent, phone, supplies, printing, postage, professional services, meeting expenses, etc.); this breaks out as follows: 1995: \$47,240; 1996: \$49,352\*; 1997: \$51,570\*; 1998: \$40,426\*; 1999: \$28,172\*). In 1997-98, M-H NRP will make up the reduction in NRP funds by working, to the extent possible, with other SE neighborhoods to achieve economies of scale, and by seeking private funding sources where appropriate.

\* These figures reflect a 5% increase each year for staffing, rent, and supply expenses, as well as a 25% and 50% reduction in NRP funds during the final two years.

(\$\$ in 000's)

# NRP IMPLEMENTATION COMMITTEE RECOMMENDATION 1994-95 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

## GOALS AND OBJECTIVES

GOALS AND OBJECTIVES	POLICE	CITY	MCDA	COUNTY	PARKS	SCHOOLS	LIBRARY	NEIGHBORHOOD	FOUNDATIONS	PRIVATE INVEST.	GRANTS/OTHER	NRP HOUSING	NRP OTHER	TOTALS	COMMENTS
HOUSING															
A.1. "One Call Does it All"		Existing													0 M-H staff
A.2. Rental Property Owners Association															0 M-H staff
A.3. Tenants rights															0 M-H staff
A.4. U of M awareness															0 M-H staff
B.1. Marketing of neighborhood		Existing												1	1 M-H & City Public Affairs
B.2-3. U of M, City employee residency		Existing													0 M-H staff
B.4. Enforcement of noise, fire, occup.codes		Existing													0 M-H staff
B.5. Stabilize Housing stock			Existing												0 M-H staff
C.1.A. Improve rental housing stock	Existing	Existing	Existing												0 M-H staff
C.1.B. Rental Rehab Loans			Existing									640		640	M-H staff
C.2. Exterior Improvement Grants			Existing									500		500	EARLY ACCESS \$250,000
C.3. Assist Older Homeowners in Maintain.															0 M-H staff
D.1.A. Affordable housing, daycare & schools		Existing	Existing	Existing											0 M-H staff
D.1.B. U of M Housing for Single Parents															0 M-H staff
D.1.C. Block Nurse Program															0 M-H staff
E.1. Sources of Historic Rehab Financing			Existing										10	10	10 M-H staff & S.E. Seniors Block Nurse Prog.
E.2. Historic designations		Existing										80		80	M-H staff & MCDA to assist
F.1-3. Stability of Neighborhood															0 M-H staff
G.1. Increase Owner-Occupants in Duplexes			Existing												0 M-H staff
G.2. Redevelop vacant housing			Existing									100		100	M-H staff
G.3. Incentives for Owner-Occup.of Rental			Existing												0 M-H staff
CRIME AND SAFETY															
A.1. Reduce Crime	Existing													4	4 M-H staff
A.2. Cops on Bikes & Foot Patrols	Existing													6.56	6.56
A.3.A. Improve Lighting Levels/Trim Trees					Existing										0 Park Board
A.3.B. Trim Trees on Private Property														9	9 50/50 split with homeowners
A.3.C. Motion Detector Lights														6	6 M-H staff
A.3.D. Pedestrian Lighting		Existing													0 Public Works
A.4. Install Blue Code lights	Existing													21.76	21.76
B.1. Free Graffiti Remover		Existing													0 M-H staff
B.2. Pamphlets on graffiti removal		Existing													1 M-H staff
C.1. Youth Employment Programs		Existing												1	0 M-H staff
ENVIRONMENT															
A.1. Diminish air & noise pollution															10
A.2. Tree Planting					Existing									30	30 Park Board to plant
A.3-4.Promote Bike Travel & Reduce Use of Coal		Existing													0 M-H staff
A.5. Environmental Profile														0.2	0.2 For copy & promotional costs
A.6. Good Neighbor Approach to toxic materials														1.5	1.5 Cover costs for A.6-9
A.7. Reduce solid waste		Existing													0
A.8. Reduce lead, radon, asbestos, etc.		Existing	Existing											50	50
A.9. Reduce storm sewer runoff		Existing													0
B.1. Community Garden/Green Space														56.1	56.1
B.2. Produce & Install signs, murals		Existing												31.5	31.5
B.3. Historical walking tour														1.5	1.5
B.4. Dinkytown		Existing	Existing												0
B.5. Creative storefronts		Existing	Existing											35	35
C.1. Park improvements					Existing	Existing					2			275	277 EARLY ACCESS \$275,000, School Council
C.2. Linkage with Riverfront		Existing												45	45
C.3. Community Center & Indoor Playground					Existing	Existing								12.05	12.05 Staff to keep Marcy School open
C.4. Work with Library						Existing									0
D.1. Develop Bike Routes, Diverters		Existing												25	25
D.2. Address Parking Needs		Existing													0
ECONOMIC DEVELOPMENT															
A.1.Support Home-Based Businesses														5	5 Form Association
A.2. Redevelopment of industrial areas		Existing	Existing											5	5
B.1. Dinkytown viability														6	6 EARLY ACCESS
B.2. Improve appearance & streetscaping		Existing						Existing		Existing				250	250 In 1995 & 1996
CONTINGENCY FUND															
NEIGHBORHOOD STAFFING															
TOTALS FOR 1994-1995	0	0	0	0	0	0	0	0	0	0	0	12	1400	997.91	2409.91
														2397.91	TOTAL NRP FUNDS 1994-95
														531	APPROVED EARLY ACCESS
														1866.91	1994 NRP APPROPRIATION NEEDED

Received \$10,000 in 5/94 for intensive freeway plantings

10

2

\$25,000 of the School's 7.5% program dollars were used for this project and is included in this number.



(\$\$ in 000's)

## NRP IMPLEMENTATION COMMITTEE RECOMMENDATION 1996 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

## GOALS AND OBJECTIVES

GOALS AND OBJECTIVES	POLICE	CITY	MCDA	COUNTY	PARKS	SCHOOLS	LIBRARY	NEIGHBORHOOD	FOUNDATIONS	PRIVATE INVEST.	GRANTS/OTHER	NRP HOUSING	NRP OTHER	TOTALS	COMMENTS
HOUSING															
A.1. "One Call Does it All"		Existing													0 M-H staff
A.2. Rental Property Owners Association															0 M-H staff
A.3. Tenants rights															0 M-H staff
A.4. U of M awareness															0 M-H staff
B.1. Marketing of neighborhood		Existing													0 M-H & City Public Affairs
B.2.-3. U of M, City employee residency		Existing													0 M-H staff
B.4. Enforcement of noise, fire, occup.codes		Existing													0 M-H staff
B.5. Stabilize Housing stock			Existing												0 M-H staff
C.1.A. Improve rental housing stock	Existing	Existing	Existing												0 M-H staff
C.1.B. Rental Rehab Loans			Existing												0 M-H staff
C.2. Exterior Improvement Grants			Existing												0
C.3. Assist Older Homeowners in Maintain.															0 M-H staff
D.1.A. Affordable housing, daycare & schools		Existing	Existing	Existing											0 M-H staff
D.1.B. U of M Housing for Single Parents															0 M-H staff
D.1.C. Block Nurse Program															0 M-H staff & S.E. Seniors Block Nurse Prog.
E.1. Sources of Historic Rehab Financing			Existing									80			80 M-H staff & MCDA to assist
E.2. Historic designations		Existing													0 M-H staff
F.1.-3. Stability of Neighborhood															0 M-H staff
G.1. Increase Owner-Occupants in Duplexes			Existing									150			150 M-H staff
G.2. Redevelop vacant housing			Existing												0 M-H staff
G.3. Incentives for Owner-Occup. of Rental			Existing												0 M-H staff
CRIME AND SAFETY															
A.1. Reduce Crime	Existing												3		3 M-H staff
A.2. Cops on Bikes & Foot Patrols	Existing												6.56		6.56
A.3.A. Improve Lighting Levels/Trim Trees					Existing										0 Park Board
A.3.B. Trim Trees on Private Property													6.75		6.75 50/50 split with homeowners
A.3.C. Motion Detector Lights													4		4 M-H staff
A.3. D. Pedestrian Lighting		Existing													0 Public Works
A.4. Install Blue Code lights	Existing											21.76			21.76
B.1. Free Graffiti Remover		Existing													0 M-H staff
B.2. Pamphlets on graffiti removal		Existing											1		1 M-H staff
C.1. Youth Employment Programs		Existing													0 M-H staff
ENVIRONMENT															
A.1. Diminish air & noise pollution															0
A.2. Tree Planting					Existing								5		5 Park Board to plant
A.3.-4.Promote Bike Travel & Reduce Use of Coal		Existing													0 M-H staff
A.5. Environmental Profile													0.2		0.2 For copy & promotional costs
A.6. Good Neighbor Approach to toxic materials													1.5		1.5 Cover costs for A.6-9
A.7. Reduce solid waste		Existing													0
A.8. Reduce lead, radon, asbestos, etc.		Existing	Existing												0 In 1997
A.9. Reduce storm sewer runoff		Existing													0
B.1. Community Garden/Green Space													0.1		0.1
B.2. Produce & Install signs, murals		Existing													0
B.3. Historical walking tour															0
B.4. Dinkytown		Existing	Existing												0
B.5. Creative storefronts		Existing	Existing										35		35
C.1. Park improvements					Existing	Existing									0 In1997-98
C.2. Linkage with Riverfront		Existing													0 In1997
C.3. Community Center & Indoor Playground					Existing	Existing							12.05		12.05 Staff to keep Marcy School open
C.4. Work with Library							Existing								0
D.1. Develop Bike Routes, Diverters		Existing													0 In1997
D.2. Address Parking Needs		Existing													0
ECONOMIC DEVELOPMENT															
A.1.Support Home-Based Businesses															0 Form Association
A.2. Redevelopment of industrial areas		Existing	Existing												0
B.1. Dinkytown viability															0
B.2. Improve appearance & streetscaping		Existing						Existing		Existing			250		250 In 1995 & 1996
CONTINGENCY FUND															
NEIGHBORHOOD STAFFING															
TOTALS FOR 1996	0	0	0	0	0	0	0	0	0	0	0	230	49.352	49.352	0 See page 20 of plan for breakdown
													626.272	626.272	TOTAL NRP FUNDS & 1996 APPROPRIATION
													36.73%		PERCENT FOR HOUSING

(\$\$ in 000's)

## NRP IMPLEMENTATION COMMITTEE RECOMMENDATION 1997 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

GOALS AND OBJECTIVES	POLICE	CITY	MCDA	COUNTY	PARKS	SCHOOLS	LIBRARY	NEIGHBORHOOD	FOUNDATIONS	PRIVATE INVEST.	GRANTS/OTHER	NRP HOUSING	NRP OTHER	TOTALS	COMMENTS
<b>HOUSING</b>															
A.1. "One Call Does it All"		Existing													0 M-H staff
A.2. Rental Property Owners Association															0 M-H staff
A.3. Tenants rights															0 M-H staff
A.4. U of M awareness															0 M-H staff
B.1. Marketing of neighborhood		Existing													0 M-H & City Public Affairs
B.2.-3. U of M. City employee residency		Existing													0 M-H staff
B.4. Enforcement of noise, fire, occup.codes		Existing													0 M-H staff
B.5. Stabilize Housing stock			Existing												0 M-H staff
C.1.A. Improve rental housing stock	Existing	Existing	Existing												0 M-H staff
C.1.B. Rental Rehab Loans			Existing												0 M-H staff
C.2. Exterior Improvement Grants			Existing												0
C.3. Assist Older Homeowners in Maintain.															0 M-H staff
D.1.A. Affordable housing, daycare & schools		Existing	Existing	Existing											0 M-H staff
D.1.B. U of M Housing for Single Parents															0 M-H staff
D.1.C. Block Nurse Program															0 M-H staff & S.E. Seniors Block Nurse Prog.
E.1. Sources of Historic Rehab Financing			Existing									80		80	M-H staff & MCDA to assist
E.2. Historic designations		Existing													0 M-H staff
F.1.-3. Stability of Neighborhood															0 M-H staff
G.1. Increase Owner-Occupants in Duplexes			Existing									150		150	M-H staff
G.2. Redevelop vacant housing			Existing												0 M-H staff
G.3. Incentives for Owner-Occup.of Rental			Existing												0 M-H staff
<b>CRIME AND SAFETY</b>															
A.1. Reduce Crime	Existing												2	2	M-H staff
A.2. Cops on Bikes & Foot Patrols	Existing												4.92	4.92	
A.3.A. Improve Lighting Levels/Trim Trees					Existing										0 Park Board
A.3.B. Trim Trees on Private Property													4.5	4.5	50/50 split with homeowners
A.3.C. Motion Detector Lights													2	2	M-H staff
A.3.D. Pedestrian Lighting		Existing													0 Public Works
A.4. Install Blue Code lights	Existing												5.76	5.76	
B.1. Free Graffiti Remover		Existing													0 M-H staff
B.2. Pamphlets on graffiti removal		Existing											1	1	M-H staff
C.1. Youth Employment Programs		Existing													0 M-H staff
<b>ENVIRONMENT</b>															
A.1. Diminish air & noise pollution															0
A.2. Tree Planting					Existing										0 Park Board to plant
A.3.-4.Promote Bike Travel & Reduce Use of Coal		Existing													0 M-H staff
A.5. Environmental Profile													0.2	0.2	For copy & promotional costs
A.6. Good Neighbor Approach to toxic materials													1.5	1.5	Cover costs for A.6-9
A.7. Reduce solid waste		Existing													0
A.8. Reduce lead, radon, asbestos, etc.		Existing	Existing										50	50	In 1997
A.9. Reduce storm sewer runoff		Existing													0
B.1. Community Garden/Green Space													0.1	0.1	
B.2. Produce & Install signs, murals		Existing													0
B.3. Historical walking tour															0
B.4. Dinkytown		Existing	Existing												0
B.5. Creative storefronts		Existing	Existing										15	15	
C.1. Park improvements					Existing	Existing							80	80	In 1997-98
C.2. Linkage with Riverfront		Existing											55	55	In 1997
C.3. Community Center & Indoor Playground					Existing	Existing							12.05	12.05	Staff to keep Marcy School open
C.4. Work with Library							Existing								0
D.1. Develop Bike Routes, Diverters		Existing											25	25	In 1997
D.2. Address Parking Needs		Existing													0
<b>ECONOMIC DEVELOPMENT</b>															
A.1.Support Home-Based Businesses															0 Form Association
A.2. Redevelopment of Industrial areas		Existing	Existing												0
B.1. Dinkytown viability															0
B.2. Improve appearance & streetscaping		Existing						Existing		Existing					0 In 1995 & 1996
<b>CONTINGENCY FUND</b>															
<b>NEIGHBORHOOD STAFFING</b>															
TOTALS FOR 1997	0	0	0	0	0	0	0	0	0	0	0	230	51.57	51.57	
													310.6	540.6	
													42.55%		TOTAL NRP FUNDS & 1997 APPROPRIATION
															PERCENT FOR HOUSING

(\$\$ in 000's)

# NRP IMPLEMENTATION COMMITTEE RECOMMENDATION 1998 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

## GOALS AND OBJECTIVES

HOUSING															
POLICE		CITY	MCDA	COUNTY	PARKS	SCHOOLS	LIBRARY	NEIGHBORHOOD	FOUNDATIONS	PRIVATE INVEST.	GRANTS/OTHER	NFP HOUSING	NFP OTHER	TOTALS	COMMENTS
		Existing													0 M-H staff
															0 M-H staff
															0 M-H staff
		Existing													0 M-H staff
es		Existing													0 M-H & City Public Affairs
		Existing													0 M-H staff
		Existing													0 M-H staff
			Existing												0 M-H staff
Existing	Existing	Existing	Existing												0 M-H staff
		Existing	Existing												0 M-H staff
		Existing	Existing												0 M-H staff
ools	Existing	Existing	Existing												0
															0 M-H staff
															0 M-H staff
															0 M-H staff & S.E. Seniors Block Nurse Prog.
	Existing		Existing									80			80 M-H staff & MCDA to assist
															0 M-H staff
s			Existing									150			0 M-H staff
			Existing												150 M-H staff
			Existing												0 M-H staff
															0 M-H staff
Existing															
Existing													1		1 M-H staff
s					Existing								3.28	3.28	
															0 Park Board
													2.375	2.375	50/50 split with homeowners
															0 M-H staff
Existing	Existing														0 Public Works
													5.76	5.76	
	Existing														0 M-H staff
	Existing												1		1 M-H staff
	Existing														0 M-H staff
of Coal	Existing				Existing										0
															0 Park Board to plant
															0 M-H staff
aterials													0.2	0.2	For copy & promotional costs
	Existing														0 Cover costs for A.6-9
	Existing	Existing													0
	Existing														0 In 1999
															0
	Existing												0.1	0.1	
															0
	Existing														0
	Existing	Existing													0
	Existing	Existing													0
					Existing	Existing							15	15	
													80	80	In 1997-98
nd	Existing				Existing	Existing									0 In 1999
							Existing						12.05	12.05	Staff to keep Marcy School open
	Existing														0
	Existing														0 In 1999
															0
	Existing	Existing													0 Form Association
															0
	Existing							Existing		Existing					0
															0 In 1995 & 1996
															0 See page 20 of plan for breakdown
	0	0	0	0	0	0	0	0	0	0	0	230	40.426	40.426	
												161.191	391.191	391.191	TOTAL NRP FUNDS & 1998 APPROPRIATION

(\$\$ in 000's)

# NRP IMPLEMENTATION COMMITTEE RECOMMENDATION 1999 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

## GOALS AND OBJECTIVES

	POUCE	CITY	MCDA	COUNTY	PAIKS	SCHOOLS	LIBRARY	NEIGHBOR- HOOD	FOUNDA- TIONS	PRIVATE INVEST.	GRANTS/ OTHER	NRP HOUSING	NRP OTHER	TOTALS	COMMENTS
<b>HOUSING</b>															
A.1. "One Call Does it All"		Existing													
A.2. Rental Property Owners Association															0 M-H staff
A.3. Tenants rights															0 M-H staff
A.4. U of M awareness															0 M-H staff
B.1. Marketing of neighborhood		Existing													0 M-H staff
B.2.-3. U of M, City employee residency		Existing													0 M-H & City Public Affairs
B.4. Enforcement of noise, fire, occup.codes		Existing													0 M-H staff
B.5. Stabilize Housing stock			Existing												0 M-H staff
C.1.A. Improve rental housing stock	Existing	Existing	Existing												0 M-H staff
C.1.B. Rental Rehab Loans			Existing												0 M-H staff
C.2. Exterior Improvement Grants			Existing												0 M-H staff
C.3. Assist Older Homeowners in Maintain.															0
D.1.A. Affordable housing, daycare & schools		Existing	Existing	Existing											0 M-H staff
D.1.B. U of M Housing for Single Parents															0 M-H staff
D.1.C. Block Nurse Program															0 M-H staff
E.1. Sources of Historic Rehab Financing			Existing												0 M-H staff & S.E. Seniors Block Nurse Prog.
E.2. Historic designations		Existing										80			80 M-H staff & MCDA to assist
F.1.-3. Stability of Neighborhood															0 M-H staff
G.1. Increase Owner-Occupants in Duplexes			Existing												0 M-H staff
G.2. Redevelop vacant housing			Existing									150			150 M-H staff
G.3. Incentives for Owner-Occup.of Rental			Existing												0 M-H staff
<b>CRIME AND SAFETY</b>															
A.1. Reduce Crime	Existing														0 M-H staff
A.2. Cops on Bikes & Foot Patrols	Existing														0 M-H staff
A.3.A. Improve Lighting Levels/Trim Trees					Existing								1.64	1.64	0 Park Board
A.3.B. Trim Trees on Private Property															0 M-H staff
A.3.C. Motion Detector Lights													2.375	2.375	50/50 split with homeowners
A.3.D. Pedestrian Lighting		Existing													0 M-H staff
A.4. Install Blue Code lights	Existing														0 Public Works
B.1. Free Graffiti Remover		Existing											5.76	5.76	0 M-H staff
B.2. Pamphlets on graffiti removal		Existing													0 M-H staff
C.1. Youth Employment Programs		Existing											1	1	1 M-H staff
<b>ENVIRONMENT</b>															
A.1. Diminish air & noise pollution															0 M-H staff
A.2. Tree Planting					Existing										0
A.3.-4.Promote Bike Travel & Reduce Use of Coal		Existing													0 Park Board to plant
A.5. Environmental Profile															0 M-H staff
A.6. Good Neighbor Approach to toxic materials													0.2	0.2	For copy & promotional costs
A.7. Reduce solid waste		Existing													0 Cover costs for A.6-9
A.8. Reduce lead, radon, asbestos, etc.		Existing	Existing												0
A.9. Reduce storm sewer runoff		Existing											50	50	In 1999
B.1. Community Garden/Green Space															0
B.2. Produce & Install signs, murals		Existing											0.1	0.1	0
B.3. Historical walking tour															0
B.4. Dinkytown		Existing	Existing												0
B.5. Creative storefronts		Existing	Existing												0
C.1. Park improvements					Existing	Existing									0
C.2. Linkage with Riverfront		Existing													0 In1997-98
C.3. Community Center & Indoor Playground					Existing	Existing							55	55	In1999
C.4. Work with Library							Existing								0 Staff to keep Marcy School open
D.1. Develop Bike Routes, Diverters		Existing													0
D.2. Address Parking Needs		Existing											25	25	In1999
<b>ECONOMIC DEVELOPMENT</b>															
A.1.Support Home-Based Businesses															0
A.2. Redevelopment of industrial areas		Existing	Existing												0 Form Association
B.1. Dinkytown viability															0
B.2. Improve appearance & streetscaping		Existing						Existing	Existing						0
<b>CONTINGENCY FUND</b>															
<b>NEIGHBORHOOD STAFFING</b>															
TOTALS FOR 1999	0	0	0	0	0	0	0	0	0	0	0	230	28.172	28.172	
													169.247	399.247	
													399.247		TOTAL NRP FUNDS & 1999 APPROPRIATION
													57.61%		PERCENT FOR HOUSING

## SUMMARY OF RECOMMENDED 1994-1999 MARCY-HOLMES ACTION PLAN FUNDING SOURCES

GOALS AND OBJECTIVES	POLICE	CITY	MCHA	COUNTY	PARKS	SCHOOLS	LIBRARY	NEIGHBORHOOD	FOUNDATIONS	PRIVATE INVEST.	GRANTS/OTHER	NTP HOUSING	NTP OTHER	TOTALS
<b>HOUSING</b>														
A.1. "One Call Does it All"	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.2. Rental Property Owners Association	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.3. Tenants rights	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.4. U of M awareness	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.1. Marketing of neighborhood	0	0	0	0	0	0	0	0	0	0	0	0	1	1
B.2.-3. U of M, City employee residency	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.4. Enforcement of noise, fire, occup. code	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.5. Stabilize Housing stock	0	0	0	0	0	0	0	0	0	0	0	0	0	0
C.1.A. Improve rental housing stock	0	0	0	0	0	0	0	0	0	0	0	0	0	0
C.1.B. Rental Rehab Loans	0	0	0	0	0	0	0	0	0	0	0	640	0	640
C.2. Exterior Improvement Grants	0	0	0	0	0	0	0	0	0	0	0	500	0	500
C.3. Assist Older Homeowners in Maintain.	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D.1.A. Affordable housing, daycare & scho	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D.1.B. U of M Housing for Single Parents	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D.1.C. Block Nurse Program	0	0	0	0	0	0	0	0	0	0	0	0	10	10
E.1. Sources of Historic Rehab Financing	0	0	0	0	0	0	0	0	0	0	0	400	0	400
E.2. Historic designations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
F.1.-3. Stability of Neighborhood	0	0	0	0	0	0	0	0	0	0	0	0	0	0
G.1. Increase Owner-Occupants in Duplexes	0	0	0	0	0	0	0	0	0	0	0	700	0	700
G.2. Redevelop vacant housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
G.3. Incentives for Owner-Occup. of Rental	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>CRIME AND SAFETY</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.1. Reduce Crime	0	0	0	0	0	0	0	0	0	0	0	0	10	10
A.2. Cops on Bikes & Foot Patrols	0	0	0	0	0	0	0	0	0	0	0	0	22.96	22.96
A.3.A. Improve Lighting Levels/Trim Trees	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.3.B. Trim Trees on Private Property	0	0	0	0	0	0	0	0	0	0	0	0	25	25
A.3.C. Motion Detector Lights	0	0	0	0	0	0	0	0	0	0	0	0	12	12
A.3.D. Pedestrian Lighting	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.4. Install Blue Code lights	0	0	0	0	0	0	0	0	0	0	0	0	60.8	60.8
B.1. Free Graffiti Remover	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.2. Pamphlets on graffiti removal	0	0	0	0	0	0	0	0	0	0	0	0	5	5
C.1. Youth Employment Programs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>ENVIRONMENT</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.1. Diminish air & noise pollution	0	0	0	0	0	0	0	0	0	0	10	0	0	10
A.2. Tree Planting	0	0	0	0	0	0	0	0	0	0	0	0	35	35
A.3.-4. Promote Bike Travel & Reduce Use o	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.5. Environmental Profile	0	0	0	0	0	0	0	0	0	0	0	0	1	1
A.6. Good Neighbor Approach to toxic mat	0	0	0	0	0	0	0	0	0	0	0	0	4.5	4.5
A.7. Reduce solid waste	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.8. Reduce lead, radon, asbestos, etc.	0	0	0	0	0	0	0	0	0	0	0	0	150	150
A.9. Reduce storm sewer runoff	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.1. Community Garden/Green Space	0	0	0	0	0	0	0	0	0	0	0	0	56.5	56.5
B.2. Produce & Install signs, murals	0	0	0	0	0	0	0	0	0	0	0	0	31.5	31.5
B.3. Historical walking tour	0	0	0	0	0	0	0	0	0	0	0	0	1.5	1.5
B.4. Dinkytown	0	0	0	0	0	0	0	0	0	0	0	0	0	0
B.5. Creative storefronts	0	0	0	0	0	0	0	0	0	0	0	0	100	100
C.1. Park improvements	0	0	0	0	0	0	0	0	0	0	2	0	435	437
C.2. Linkage with Riverfront	0	0	0	0	0	0	0	0	0	0	0	0	155	155
C.3. Community Center & Indoor Playgroun	0	0	0	0	0	0	0	0	0	0	0	0	48.2	48.2
C.4. Work with Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D.1. Develop Bike Routes, Diverters	0	0	0	0	0	0	0	0	0	0	0	0	75	75
D.2. Address Parking Needs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A.1. Support Home-Based Businesses	0	0	0	0	0	0	0	0	0	0	0	0	5	5
A.2. Redevelopment of industrial areas	0	0	0	0	0	0	0	0	0	0	0	0	5	5
B.1. Dinkytown viability	0	0	0	0	0	0	0	0	0	0	0	0	6	6
B.2. Improve appearance & streetscaping	0	0	0	0	0	0	0	0	0	0	0	0	500	500
<b>CONTINGENCY FUND</b>	0	0	0	0	0	0	0	0	0	0	0	80	62.5	142.5
<b>NEIGHBORHOOD STAFFING</b>	0	0	0	0	0	0	0	0	0	0	0	0	216.76	216.76
<b>TOTALS FOR 1994-1999</b>	0	0	0	0	0	0	0	0	0	0	12	2320	2035.22	4367.22

IMPLEMENTATION COMMITTEE RECOMMENDATION 10/27/94  
 DATE: OCTOBER 31, 1994 FINAL

### MARCY-HOLMES ANNUAL COMMITMENTS BY JURDISDICTION

CITY	1994-95	1996	1997	1998	1999 TOTALS	ONGOING COMMITMENTS
Police	0	0	0	0	0	0
Public Works	0	0	0	0	0	0
Public Affairs	0	0	0	0	0	0
MCDA	0	0	0	0	0	0
COUNTY	0	0	0	0	0	0
PARK BOARD	0	0	0	0	0	0
SCHOOL BOARD	0	0	0	0	0	0
LIBRARY BOARD	0	0	0	0	0	0
NEIGHBORHOOD	0	0	0	0	0	0
FOUNDATIONS	0	0	0	0	0	0
PRIVATE INVESTMENT	0	0	0	0	0	0
GRANTS/OTHER	12	0	0	0	0	12
NRP	2397.91	626.272	540.6	391.191	399.247	4355.22
TOTALS	2409.91	2622.272	2537.6	2389.191	2398.247	4367.22

(\$\$ in 000's)

## SUMMARY 1994-1999 MARCY-HOLMES ACTION PLAN FUNDING

GOALS AND OBJECTIVES	1995	1996	1997	1998	1999	TOTALS
<b>HOUSING</b>						
A.1. "One Call Does it All"	0	0	0	0	0	0
A.2. Rental Property Owners Association	0	0	0	0	0	0
A.3. Tenants rights	0	0	0	0	0	0
A.4. U of M awareness	0	0	0	0	0	0
B.1. Marketing of neighborhood	1	0	0	0	0	1
B.2.-3. U of M, City employee residency	0	0	0	0	0	0
B.4. Enforcement of noise, fire, occup.code	0	0	0	0	0	0
B.5. Stabilize Housing stock	0	0	0	0	0	0
C.1.A. Improve rental housing stock	0	0	0	0	0	0
C.1.B. Rental Rehab Loans	640	0	0	0	0	640
C.2. Exterior Improvement Grants	500	0	0	0	0	500
C.3. Assist Older Homeowners in Maintain.	0	0	0	0	0	0
D.1.A. Affordable housing, daycare & scho	0	0	0	0	0	0
D.1.B. U of M Housing for Single Parents	0	0	0	0	0	0
D.1.C. Block Nurse Program	10	0	0	0	0	10
E.1. Sources of Historic Rehab Financing	80	80	80	80	80	400
E.2. Historic designations	0	0	0	0	0	0
F.1.-3. Stability of Neighborhood	0	0	0	0	0	0
G.1. Increase Owner-Occupants in Duplexes	100	150	150	150	150	700
G.2. Redevelop vacant housing	0	0	0	0	0	0
G.3. Incentives for Owner-Occup.of Rental	0	0	0	0	0	0
<b>CRIME AND SAFETY</b>						
A.1. Reduce Crime	4	3	2	1	0	10
A.2. Cops on Bikes & Foot Patrols	6.56	6.56	4.92	3.28	1.64	22.96
A.3.A. Improve Lighting Levels/Trim Trees	0	0	0	0	0	0
A.3.B. Trim Trees on Private Property	9	6.75	4.5	2.375	2.375	25
A.3.C. Motion Detector Lights	6	4	2	0	0	12
A.3. D. Pedestrian Lighting	0	0	0	0	0	0
A.4. Install Blue Code lights	21.76	21.76	5.76	5.76	5.76	60.8
B.1. Free Graffiti Remover	0	0	0	0	0	0
B.2. Pamphlets on graffiti removal	1	1	1	1	1	5
C.1. Youth Employment Programs	0	0	0	0	0	0
<b>ENVIRONMENT</b>						
A.1. Diminish air & noise pollution	10	0	0	0	0	10
A.2. Tree Planting	30	5	0	0	0	35
A.3.-4.Promote Bike Travel & Reduce Use o	0	0	0	0	0	0
A.5. Environmental Profile	0.2	0.2	0.2	0.2	0.2	1
A.6. Good Neighbor Approach to toxic mat	1.5	1.5	1.5	0	0	4.5
A.7. Reduce solid waste	0	0	0	0	0	0
A.8. Reduce lead, radon, asbestos, etc.	50	0	50	0	50	150
A.9. Reduce storm sewer runoff	0	0	0	0	0	0
B.1. Community Garden/Green Space	56.1	0.1	0.1	0.1	0.1	56.5
B.2. Produce & Install signs, murals	31.5	0	0	0	0	31.5
B.3. Historical walking tour	1.5	0	0	0	0	1.5
B.4. Dinkytown	0	0	0	0	0	0
B.5. Creative storefronts	35	35	15	15	0	100
C.1. Park improvements	277	0	80	80	0	437
C.2. Linkage with Riverfront	45	0	55	0	55	155
C.3. Community Center & Indoor Playgrou	12.05	12.05	12.05	12.05	0	48.2
C.4. Work with Library	0	0	0	0	0	0
D.1. Develop Bike Routes, Diverters	25	0	25	0	25	75
D.2. Address Parking Needs	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT</b>						
A.1.Support Home-Based Businesses	5	0	0	0	0	5
A.2. Redevelopment of industrial areas	5	0	0	0	0	5
B.1. Dinkytown viability	6	0	0	0	0	6
B.2. Improve appearance & streetscaping	250	250	0	0	0	500
<b>CONTINGENCY FUND</b>						
	142.5	0	0	0	0	142.5
<b>NEIGHBORHOOD STAFFING</b>						
	47.24	49.352	51.57	40.426	28.172	216.76
<b>TOTALS FOR 1994-1999</b>	<b>2409.91</b>	<b>626.272</b>	<b>540.6</b>	<b>391.191</b>	<b>399.247</b>	<b>4367.22</b>